## JONATHAN MARK ELLEN, M.D.

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### PROFESSIONAL EXPERIENCE

#### CEO 2019-Present

Labrador Health dba Connections for Health Chevy Chase, MD

A primary care case management services company primarily focused on addressing social and behavioral health needs of patients to increase the value of care and reduce health inequities.

### President and CEO 2012 - 2018

Johns Hopkins All Children's Hospital St. Petersburg, Florida

- Johns Hopkins All Children's Hospital is an academic pediatric health system that operates a 259-bed acute care hospital, manages ten outpatient care centers in the seventeen surrounding counties, has clinical affiliations with two large regional adult health systems, and employs 247 pediatric specialty physicians (JHU faculty and non-faculty). Johns Hopkins All Children's Hospital had a net operating revenue of \$558 million in 2018 and maintained a Moody's A1 rating. Reported to Johns Hopkins All Children's Board of Trustees and the President of Johns Hopkins Health System.
- Additional positions concurrently held:
  - Vice Dean, Johns Hopkins University School of Medicine
  - President, Johns Hopkins All Children's Foundation
  - o Chairman, Board of Trustees, All Children's Specialty Physicians
  - Physician-in-Chief, Johns Hopkins All Children's Hospital

## Accomplishments:

- o Successfully integrated Johns Hopkins All Children's Hospital into Johns Hopkins Medicine
- Transitioned from physician-centric to physician-led patient-centric organization
- Recruited and retained diverse team of collaborative executives
- o Initiated multiple initiatives to increase employee engagement
- Developed and completed ambitious five-year operational and academic strategic plan
- Exceeded targets for ten-year financial plan by implementing value-based approaches
- Reorganized physician practice and medical staff governance to increase alignment
- Organized clinical enterprise around four institutes/service lines and three departments
- o Implemented hospital-wide safety and quality improvements to increase reliability of care
- Renegotiated managed care contracts resulting in significantly increased collections
- Actively engaged in raising \$150 million in philanthropy for the academic transformation
- Effectively advocated the state re: Medicaid rates and specific program support
- Initiated and supported successful journey to nursing Magnet designation

# **Hospital Department Chairman 2006 - 2012**

Department of Pediatrics and Neonatology Johns Hopkins Bayview Medical Center

- Led academic and clinical pediatric programs at the second Baltimore-based Johns Hopkins Medicine academic health campus that included 25 faculty and 35 staff.
- Reported to CEO of Bayview Medical Center and Chair, Pediatrics, Johns Hopkins Medicine.
- Accomplishments:
  - o Transformed the Department of Pediatrics and Neonatology from a private practice to an academic model by focusing on innovative clinical models for Spanish speaking patients.

## **ACADEMIC APPOINTMENTS**

Professor of Pediatrics, Adolescent Medicine Johns Hopkins University School of Medicine	2006 - 2019
Associate Professor of Pediatrics, Adolescent Medicine Johns Hopkins University School of Medicine	1999 - 2006
Assistant Professor of Pediatrics, Adolescent Medicine University of California, San Francisco	1995 - 1999
COMMUNITY ENGAGEMENT	
Safety Net Hospital Alliance of Florida, Trustee (Chairman)	2012 - 2018
Foundation for a Healthy St. Petersburg, Trustee (Chairman)	2012 - 2018
Saint Petersburg Innovation District, Trustee (President)	2016 - 2018
USF Accreditation Consolidation Task Force (Chairman)	2018
EDUCATION	
University of Pennsylvania, Philadelphia, PA B.A., Philosophy and Natural Sciences	1979 - 1983
Georgetown University, Washington, DC M.S., Physiology	1983 - 1984
Temple University Medical School, Philadelphia, PA M.D., Medicine	1984 - 1988
Children's Hospital of Philadelphia, Philadelphia, PA Intern/Resident, Pediatrics	1988 - 1991
University of California, San Francisco, San Francisco, CA Postdoctoral Fellow, Adolescent Medicine	1991 - 1995